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CONNECT: LAUNCHPAD FOR ENTREPRENEURS AND STARTUPS



AL-ABDALLAT & ASSAF DELIVER UNFORGETTABLE CONCERTS AT RAWABI





TOWARDS BROADER PARTNERSHIPS

the joys of our achievements with the families who reside here, with shoppers and visitors and guests from around the world who come to see firsthand this shining new city in Palestine. We still have our worries; our land is still occupied, and our people still yearn for freedom. Despite these challenges, we strive. We

One of the dreams now realized is Rawabi's Technology Hub. Until recently, the Tech Hub was merely a blueprint, a strategic objective for Palestine's IT sector bursting with unfulfilled potential. Today, local start-ups and the country's brightest young minds innovate, create and learn in Rawabi's Tech Hub shared workspaces, building networks with the international community and strengthening the foundations of tomorrow's successful enterprises.

We also recognize our responsibilities to the larger Palestinian community, reaching out to provide support to marginalized and underserved schools in Area C. We reach out to offer an inclusive welcome to the members of our society who suffer from illness or struggle with disability. This year, Rawabi brought hundreds of children and their families to concerts and outdoor activities so that they too can share in the fun and laughter that is ever present in our city.

Rawabi encourages all Palestinian changemakers to come forth with their best ideas and proposals for innovation, whether in the artistic, cultural, social or economic sphere. We are inspired every day by the ambitions of young Palestinians and urge them to never stop challenging the status quo. The city itself is an example of the fantastic heights we can reach working together toward a bright future.

Bashar Masri



Rawabi city was built upon an initiative and under the leadership of Bashar Masri through a strategic partnership between Massar International and Qatar. The city is built on a strategic location north of Jerusalem in a region near Ramallah, it is located on hills overlooking the Mediterranean Sea from the west. Rawabi was constructed as part of the first integrated zoning and planning scheme of modern times, and with a modern urban vision and sustainable environmental practices on an area of 6,300,000 square meters amid a magnificent Palestinian landscape.

The first phase of Rawabi consists of 5,000 housing units, of which more than 1,000 apartments are ready to be lived in. The city will expand to 22 residential neighborhoods with a vast array of housing unit designs. In its first phase, the city will accommodate more than 25,000 people; upon completion, it will house more than 40,000 persons. The city's modern residential quarters embrace Palestinian social and cultural uniqueness and architectural heritage. The city will include vital facilities such as a modern multi-purpose mall for shopping and trade, a business ventures incubator equipped with the latest international technology to lead businesses and creative innovations, in addition to health centers and places for worship. The city launched Rawabi English Academy, to be followed in the future with a multi-resources educational and academic complex. An outdoor Roman-style amphitheater has recently hosted an audience of around 15,000 people. Exceptional entertainment facilities have been added so far, including the equestrian club, challenging high-adrenalin games, parks and green areas.















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SPEAKER OF THE RIKSDAG URBAN AHLIN: "RAWABI A PREMIERE PALESTINIAN ACHIEVEMENT"

Rawabi was recently honored to host a distinguished delegation from Sweden's Parliament, or Riksdag. Riksdag Speaker Urban Ahlin, Swedish Consul General Ann-Sofie Nilsson and Deputy Head of Mission Tomas Brundin visited Rawabi to tour its infrastructure, assess recent progress and to participate in a dialogue about the political

challenges still faced by the city under occupation.
Riksdag Speaker Ahlin described the city of Rawabi as "an important Palestinian achievement" in his remarks, saying, "I was pleased with the precision and sophistication I saw in the construction of Rawabi, in a manner comparable to the developed countries of the

world." He pointed out like many developed cities in the world, Rawabi offers its residents and visitors a fully integrated lifestyle. He further noted his intent to return to visit again, stating, "The construction of this city proves that Palestinians are capable of building a future for their country, since I have seen the future in the city of Rawabi."

2017 Samaritan Medal for Achievements for Peace, Humanity and Samaritan Studies Awarded to **Bashar Masri**

A delegation of Samaritans led by Rabbi Abraham Taqi and Benyamin Tsedaka, along with Isaac Radwan, Secretary of the Samaritan Committee, visited the City of Rawabi to confer the honor of the 2017 Samaritan Medal for Achievement on Rawabi founder Bashar Masri. Sheikh Wafiq Alawi, Director General of the Ramallah and Al-Bireh Awqaf Directorate (charitable religious trusts) attended the award ceremony on behalf of Sheikh Yusef Idais, Minster of Awqaf.



CR The Samaritan Medal is awarded to achievers of humanitarian deeds, locally or internationally 99



Mr. Radwan stated in his speech at the medal-awarding ceremony, "Bashar Masri is a prominent Palestinian businessman who has given a great deal to this country dedicating his life to the service of the Palestinian people. We recognize Mr. Masri for his vision in the city of Rawabi, the city that has done so much good for the economy of Palestine."

"This medal is not just for individual achievement. It is for par excellence Palestinian achievement".

Sheikh Wafiq Alawi thanked the Samaritan delegation for bestowing

the award on Mr. Masri. He said, "Rawabi is one of the projects that will pave the way to establishing an independent Palestinian state, which we will see come to fruition soon, if God wills it to be so." He further added, "The Ministry of Awqaf is proud of Rawabi on many levels, particularly the way in which it accommodates people of all socio-economic levels. It is a first-rate urban city that all the Palestinian people well deserve."

Masri expressed joy on being awarded the Samaritan Medal. He said, "I am so proud of being awarded this medal, especially because I am receiving it from the earliest Palestinian residents, the Samaritans of Mount Gerizim in Nablus. I am deeply grateful and humbled by this recognition.

The Samaritans are an ancient ethnically Jewish sect, the majority of whom have resided in Nablus for centuries. The award is bestowed by their community on individuals they wish to recognize for activities that contribute to peace, humanitarianism or the furtherance of understanding of the Samaritan faith.



RAWABI ENGLISH ACADEMY OFFERS COMPETITIVE ADVANTAGES IN EDUCATION

REA cultivates within each student the desire to achieve academically. The school's environment provides beneficial stimulus to the child's natural curiosity about the world. It also offers a world-class educational infrastructure including laboratories, learning aids and age-appropriate technology. Small class sizes ensure adequate individual attention to student progress and well-being.

The IGCSE curriculum is unique in that homework is not part of a student's day; all class work is completed at the school, including practice sessions, application of knowledge and one-on-one tutoring. Comprehension and advancement within each subject area are monitored through routinely administered standardized examinations, which allows both faculty and parents to assess areas of strength and weakness. These tests give educators an accurate measure of student progress relative to the requirements of the curriculum, as opposed to a system in which students are given only one standardized test at the end of the 12th year of education. Standardized testing is not the only tool educators use to evaluate student advancement; other in-classroom tools and rigorous student-teacher feedback loops move children forward at a pace that suits their own learning style.





RAWABI STUDENTS

ENGAGE IN COMMUNITY SERVICE

NURTURING THE SPIRIT OF GIVING AND GOODWILL TOWARDS OTHERS

Rawabi English Academy's school calendar is chockful of community events; reflecting the school's mission to instill in every child an active sense of responsibility towards one another and the community at large. Character development and the fostering of good citizenship are as important as academic achievement in the life of the Rawabi English Academy student.

REA SPONSORS A MARATHON TO RAISE AWARENESS ON DEMOLITION THREATENED SCHOOL IN AREA C

Rawabi English Academy recently held a fundraiser to support 64 students from the Jub Atheeb area near Bethlehem, where the Area C school they attend has been demolished 5 times. REA families sponsored their own children in a "Steadfastness and Challenge 5" foot race where the funds raised matched the distance covered by the child. In addition to being a great source of fun and an opportunity for active outdoor sport for the children, REA raised more than 4,000 ILS for the Jub Atheeb school to be put towards the purchase of educational necessities.

KG STUDENTS PARTICIPATE IN THE RAWABI OLIVE HARVEST

Rawabi English Academy places a great deal of emphasis on the importance of the landscape and the beauty of our natural environment. This fall, kindergarten students participated in the age-old Palestinian tradition of bringing in the olive harvest with teams from Rawabi City. The children were overjoyed by the chance to work alongside adults in bright sunshine and to follow the harvest all the way to the press to see the oil being made. The outdoor activity was complemented by lesson on the careful cultivation of olives and the importance of the olive tree to Palestinian culture.







ENVOY OF U.S. PRESIDENT, JASON GREENBLATT: "RAWABI IS INSPIRING AND I HOPE TO VISIT AGAIN"

Envoy U.S. President, Jason Greenblatt, and the accompanying delegation visited the city of Rawabi, where they were greeted by the city's founder Bashar Masri. They took a tour in the city's facilities and listened to a briefing on the achievements and future plans of Rawabi.

Greenblatt stated that what he saw in Rawabi was very inspiring; it lifted up the hope that things could be tangibly achieved, especially after he had touched the capability of the city's developers, and witnessed in his own eyes the achievements of this gigantic project.

Greenblatt reiterated in a tweet on his Twitter account that he was inspired by this visit, describing Masri as his "friend." He expressed his hope that the visit be repeated, so that he experiences the Zip-Line himself. Meanwhile, he referred in awe to the city's numerous options in terms of investment and entertainment, in addition to housing.

On his part, Masri expressed his gratitude for this important visit, and shared with the American envoy the advancements of the city, hence highlighting the employment opportunities and progressive living conditions it presents to Palestinians. He also pointed out the challenges and obstacles Rawabi faces pertaining to the practices of the occupation which impede any success, just like any other Palestinian achievement.

GOVERNMENT OF ISRAEL CONTINUES TO THWART CONSTRUCTION OF RAWABI ACCESS ROAD

As Rawabi grows by leaps and bounds, its attractions are becoming increasingly popular. Visitors and residents enter Rawabi via a narrow, winding, two-lane road. For years, the city has appealed to the Israeli government for permission

to construct a wider, safer access road, but permission has been repeatedly denied, citing security concerns.

With Rawabi built and clearly a success, the position of the Israeli government is deliberately

obstructionist to Palestinian progress and wellbeing. It is hard to imagine what security concerns might be in play in widening a road already in existence and which has no role other than to facilitate the commute to Rawabi.

"We support the development of needed transportation arteries and all roads within the new city called for within the approved Master Plan," stated Mohammad Hamdan, Palestinian Ministry of Transportation spokesperson. "Unfortunately, the Israeli occupation persists in its efforts to hinder Palestinian development."

Ramallah – Salfit Road to Serve Rawabi and 8 Neighboring Towns

Considering the lack of progress on the main access road, Rawabi's Municipal Council has agreed with the mayors and village councils of eight neighboring towns that the current road running between Rawabi and Salfit should be upgraded in stages. Although a far less direct route to the city than the main access road that connects to Route 465, the Salfit road will nonetheless facilitate movement of people and goods to the new city.





RESIDENTS ELECT NEW MUNICIPAL COUNCIL CORNERSTONE LAID FOR NEW CITY HALL

"Rawabi seeks to create an atmosphere of cooperation and partnership with its residents through active involvement in its Homeowner Associations"

Rawabi residents recently voted in a new Mayor and a slate of Municipal Council members in the city's first round of elections. Mayor Ibrahim Al-Natour will lead Rawabi's Municipal Council, comprised of elected council members as well as the representative of Rawabi's neighborhood homeowner associations. Mayor Natour and the Municipal Council have assumed all the responsibilities of office, including work on construction of a new permanent headquarters for the Rawabi municipality. Minister of Local Government Dr. Hussein Al-Araj presided over the cornerstone-laying event for the new building, located near the WaDina complex.

Minister of Local Government, Dr. Hussein Al-Araj: "The City of Rawabi takes a momentous step forward with the laying of the cornerstone for its Municipal Building."

Al-Araj affirmed the primary responsibilities of the Council: to establish strong relationships with the private sector, to ensure a steady revenue stream for the city and to serve as stewards for the able and efficient provision of city services to the public. In his remarks, Al-Araj observed that Rawabi is a notable Palestinian achievement resulting from multi-faceted and unprecedented levels of cooperation among government, civil society and private sector entities. "Rawabi sends a message to the world that the Palestinian people, who built this modern global city, are fully capable of creativity, innovation and enterprise."

Al-Araj: "Hearing the Palestinian national anthem played as our flag waves over these hills is an edifying moment for us all. Let no one doubt the power and potential of Palestinian sovereignty in their own homeland."

Rawabi Mayor Ibrahim Natour hailed the cornerstone as the foundation of a new phase of cooperation between the private and public sectors and civil society - and a symbol of the great achievements yet to come. "City Hall shall be an incubator, the cradle of new development for the city of Rawabi and all the surrounding areas."

City Hall will sit on 4700 square meters of land donated by the City of Rawabi to the Municipality for its construction.

The new City Hall will be in proximity to the cultural, artistic, sport and recreation areas of the WaDina complex, with welcoming public open spaces for relaxation on its grounds. Its design shall be contemporary with a few traditional touches, reflecting its forward-looking perspective and to be consistent with the overall architectural aesthetic of the city itself.

"Official registration of land ownership with the government rectifies the ambiguity resulting from conflicting or contradictory application of various historical legal systems."

Construction will begin with extensive field survey work carried out by Rawabi's land surveyors for every land block contained within the boundaries of the Rawabi municipality.





MUNICIPAL COUNCIL MEMBERS:

Rawabi's Municipal Council is comprised of 10 members representing the public and private sectors, civil society, academia, and legal and regulatory bodies. Current members are: Mayor Eng. Ibrahim Al-Natour, Deputy Mayor Suhaib Zheiman, Jamal Ghosheh, Manal Zraiq, Rasem Kamal, Mohammad Nazzal, Hala Abu Shaqra, Sonia Zbeidi, Bassam Sarhan, and Wael Al-Sheikh.

Mayor: Engineer Ibrahim Al-Natour

Mr. Al-Natour is an architect/ planner and holds a Masters degree from the Polytechnic University in Spain. He has contributed in the planning, design and implementation of Rawabi's projects since 2010 and has served as the Head of the Engineering Contracts Department of the city. Previously, he has worked as the chief architect for planning and landscape at Ziadah Architects & Engineers, and has implemented many other projects in Jerusalem and Bethlehem.

Deputy Mayor: Mr. Suhaib Izhiman

Mr. Izhiman's scope of work is banking. He cofounded the world's first smart banking branches in the world and the largest Middle East banking communication center for Al Quds Bank, which he has been managing for the past five years. Moreover, he is a certified diamond expert from the European Jewelry Laboratory, and the head of the Homeowners Association for "Makmata" neighborhood in Rawabi.

RAWABI PARTNERS WITH NEIGHBORING TOWNS ON DEVELOPMENT PROJECTS

Seven local municipal councils from the towns and villages surrounding Rawabi participated in the first-ever joint cooperative meeting for strategic development. The delegations included representatives from Atara, Obween, Bani Zeid Al Sharqiyah (Arura and Mazari' Alnubani), Ajoul, Deir Sudan, and Um Safa. The delegations were welcomed by Mayor Natour and the members of the Municipal Council.

"The purpose of the projects is to work together on the tasks of structural and developmental planning to ensure integrity and functionality of infrastructure, optimal resource utilization and efficiency and utility of the collective work for residents of participating towns."

Representatives from each town formed subcommittees for the execution of the recommendations coming out of the meeting, most importantly, the joint effort to repair and expand the road from Salfit to Rawabi, which serves all towns involved. The road work will begin by linking Birzeit and Rawabi through Area C, followed by a road through Wadi AlBalat linking

Obween and surrounding towns to Route 60, the main route between Ramallah and Nablus. In addition to the road work, the participants discussed at length plans for a new regional water purification plant, a central wastewater treatment facility, a joint civil and police department and primary and secondary schools to be expanded to serve the needs of adjacent towns. A vocational training school will be established jointly with the municipality of Beni Zaid Al Sharqiyah. Participants agreed on a series of next steps, including ratification of the joint development plans within each local municipal council in the coming months.





PCBS CONDUCTS INITIAL POPULATION AND ENTERPRISE CENSUS FOR THE CITY OF RAWABI

Census-takers for the Palestinian Central Bureau of Statistics (PCBS) from the Ramallah and Al-Bireh Governorate launched Rawabi's first census of residents and businesses. Rawabi is being included for the first time in the 2017 national Population, Housing and Establishment Census.

Census Director, Samar Al-Araj, praised the Rawabi Municipality for the level of cooperation provided census-takers throughout the process, observing that an accurate national census is a foundation for development and of great importance at both the governorate and national levels.

RAWABI'S MASTER PLAN HELPS CENSUS TAKERS RAPIDLY DEPLOY FOR ACCURATE DATA COLLECTION

Census Director Al-Araj also commented on the city's master plan as a key factor for managed growth. She said, "The City of Rawabi will grow, as all cities do. But its master plan will guide its development and help it to retain its general character, unlike in other cities where the pace and direction of growth can be unpredictable."

Rawabi Mayor Ibrahim Natour stated that the city and the PCBS have an agreement of strategic cooperation, recognizing that the census's confirmation of city information is very important to the Municipal Council and will be instrumental in its work for years to come. He further pledged the ongoing support of Rawabi and its full cooperation in all national endeavors.

RAWABI RENEWS MEMORANDUM OF COOPERATION WITH NETHERLANDS MUNICIPALITIES

Rawabi Municipality recently renewed its agreement with the International Cooperation Agency of the Association of Netherlands Municipalities (VNG International). The memorandum outlines a detailed plan for VNG and Rawabi to share technical expertise and exchange practical experience in city planning and municipal service provision for residents, visitors and municipal employees.

The signing ceremony took place at the Rawabi Municipal Building. Peter Mollema, Representative of The Netherlands to Palestine and Peter Kuneib, Director of VNG signed the agreement with newly elected Rawabi Mayor Ibrahim Al-Natour. Also present at the ceremony were Jarik Stollenga, Program Director of VNGI and Nasser Sheikh Ali, Country Director for VNG and the members of the Rawabi Municipal Council.

Representative Mollema praised Rawabi as a Palestinian achievement. He said, "We believe in the capacity of Palestinians and in all the things they are able to accomplish, despite the challenges they face. Clearly, the establishment of the city of Rawabi proves that Palestinians are capable of building their own country."

Director Kuneib expressed pride at representing VNG in its partnership with Rawabi and stressed the importance of the agreement in attracting investment to the city's industry sectors. Kuneib also noted that economic growth in Rawabi would directly contribute to the effort of Palestinian nation-building.

After the signing ceremony, Mayor Al-Natour escorted the Dutch delegation on a tour of Rawabi to view its public service facilities already in place as well as municipal infrastructure slated for future construction phases.



Q CENTER EVENTS HALL
AND MAIN PLAZA HOST YEAR-ROUND
ACTIVITIES

Rawabi's Q Center is the perfect location for a community gathering spot with a wide range of entertainment and activities for all ages. The city's planners created the concept for a new kind of multipurpose venue that would lend itself well to quiz nights, karaoke, bingo, chess competitions, standup comedy, family days, puppet shows, story hours, book clubs,

guest speakers: the possibilities of the types of events are almost limitless.

Q Center Events Hall features flexible seating schematic, the hall can accommodate 224 persons at rounds or 350 people theaterstyle. The hall is equipped with a stage, a podium, screen projection, excellent audio-visual infrastructure and acoustics; all ready to be used alone or in combination to create the perfect venue for small scale community gatherings.

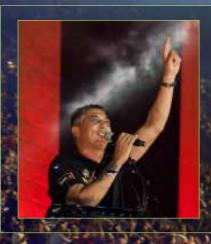
Perfect for Youth Entertainment On holidays, the Q Center lends a joyful atmosphere for celebration of family, friends and children. To date, the space has hosted clowns and acrobats, face-painting, games and contests for the younger set with great success.



AL-ABDALLAT AND ASSAF ★ DELIVER UNFORGETTABLE CONCERTS AT RAWABI

"Hope and resilience provide a sense of great power to the Palestinian people. Hope is as important to us as the air we breathe; without it, and without joy, we would be unable to face the challenges of life. The Amphitheater at Rawabi, with its seasonal concerts, seek to bring both hope and joy to the people of Palestine, one beautiful summer evening at a time."

Summer of 2017 was memorable for the tens of thousands of Palestinians who packed into the Rawabi Amphitheater in WaDina to participate in 2 outstanding performances. With singing, dancing and joy, Palestinians came together in the spirit of celebration and love of art and culture.



OMAR AL-ABDALLAT

Palestinian lovers of art and culture have come to anticipate the coming of the summer months and the concert lineup at Rawabi, which is always filled with surprises.

On August 18, 2017, Jordanian singer Omar Al Abdallat lit up the stage, singing of joy and of patriotism, of the joined destinies of Palestine and Jordan. His soaring vocals brought joy and delight to the audience.

Omar Al Abdallat sang many of his popular songs, all of which are beloved by Palestinians, in particular "Oh Mountain, No Wind Shall Ever Move You." Palestinian singer Qasim Al Najjar surprised audiences that night by joining Al Abdallat on the stage, singing his famous song, "One Nation, Not Two" in response to Al Abdallat, to the thunderous applause and acclaim of the audience.



ARAB IDOL MOHAMMAD ASSAF LAUNCHES NEW ALBUM "MA WAHASHNAK" AT RAWABI CONCERT

On September 8, 2017, Arab Idol winner and Palestinian icon Mohammad Assaf had another show stopping performance at the Amphitheater, bring the audience to its feet with his rendition of the popular song "Al Dahhiya". The Assaf concert was a thrilling mix of contemporary music with old Palestinian favorites, including many from the singer's new album, "Ma Wahashnak." At the end of his concert, Assaf sang a song of patriotism and Arab unity, with a spectacular raising of all the flags of Arab nations during the performance.



























RAWABI HOSTS DARTMOUTH COLLEGE TUCK SCHOOL OF BUSINESS TRAINING PROGRAM

"The City of Rawabi, in cooperation with Dartmouth College's Tuck School of Business, hosted a professional training program series for Palestinian youth. The capacity-building program strives to develop human resources for today's challenging work environment."

Professors from Tuck Business School recently joined a 3-day intensive workshop at Rawabi for a team of local Palestinian business leaders. Rawabi hosted the seminar, which aimed to build the skills of local human resource professionals and business owners in guiding the professional development of employees. The program presented relevant case studies and offered hands-on training exercises for all participants. Topics

included organizational development, leadership, marketing and financial planning, as well as a special session entitled "Human Centric Marketing".

The Minister of Education and Higher Education Dr. Sabri Saidam commented on Rawabi's initiative: "Rawabi, a model Palestinian city, is helping our workforce overcome the obstacles we face and better preparing that workforce to face the challenges of a modern world. Through persistence, we are working to bring the skills of our young people and our pioneering businesses to a level where they are able competitors in a global society."

On behalf of the training team, Professor John Vogel thanked Rawabi for its ongoing support of their outreach efforts to bring the program to the greatest possible number of trainees across the globe. He praised the city for its active embrace of international partnerships and its quest to equip the Palestinian workforce with the skills it needs to grow the national economy.

Rawabi founder Bashar Masri, who has worked closely with Tuck Business School for several years, observed, "This city has set before itself the objective not only to build a city, but also to build ourselves as a nation through skill development and capacity building. In this way, as the city grows, we are also growing a workforce capable of facing every challenge we may encounter along the way."



HEAD OF THE PALESTINIAN PREVENTIVE SECURITY SERVICES VISITS RAWABI

"Rawabi is a National Project that Gives Hope for a Brighter Future"

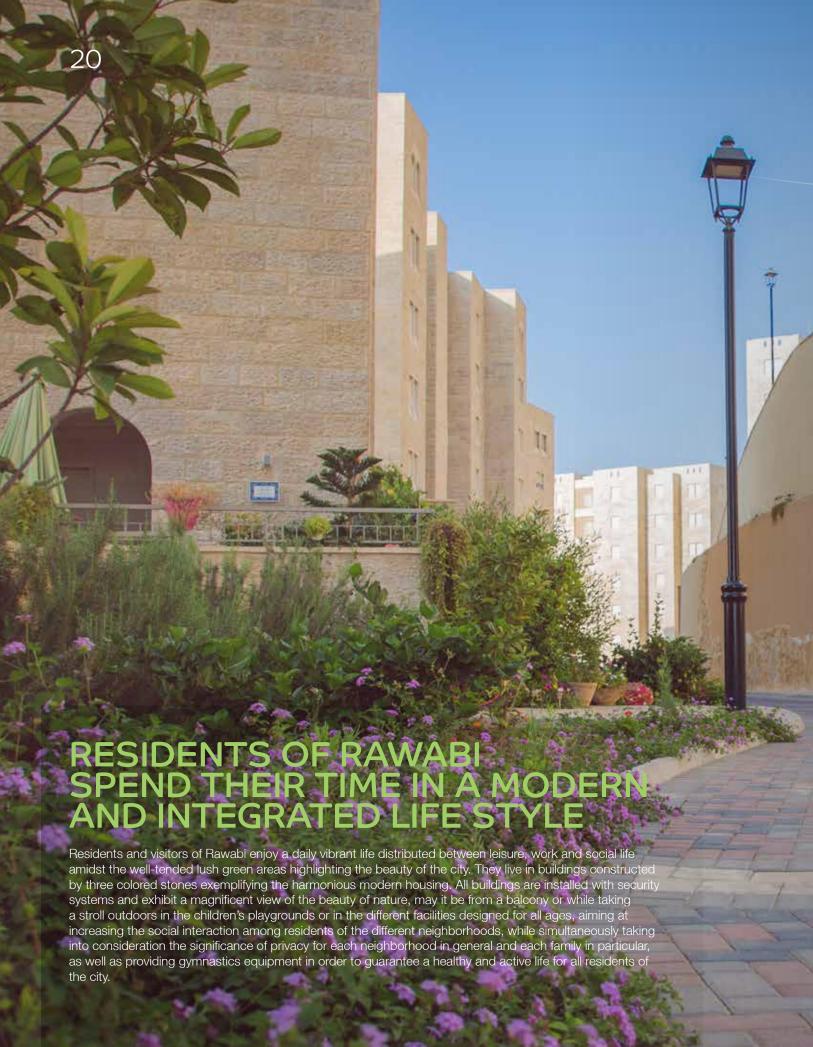
Major General Ziad Hab Al-Reeh, Head of the Palestinian Preventive Security Services, toured the city of Rawabi and its municipal infrastructure. During his visit, Hab Al-Reeh expressed pride in the city's construction progress, noting that the city had faced many political obstacles due to the Israeli occupation. Hab Al-Reeh observed: "Rawabi is a national Palestinian project instilling hope for a brighter future in

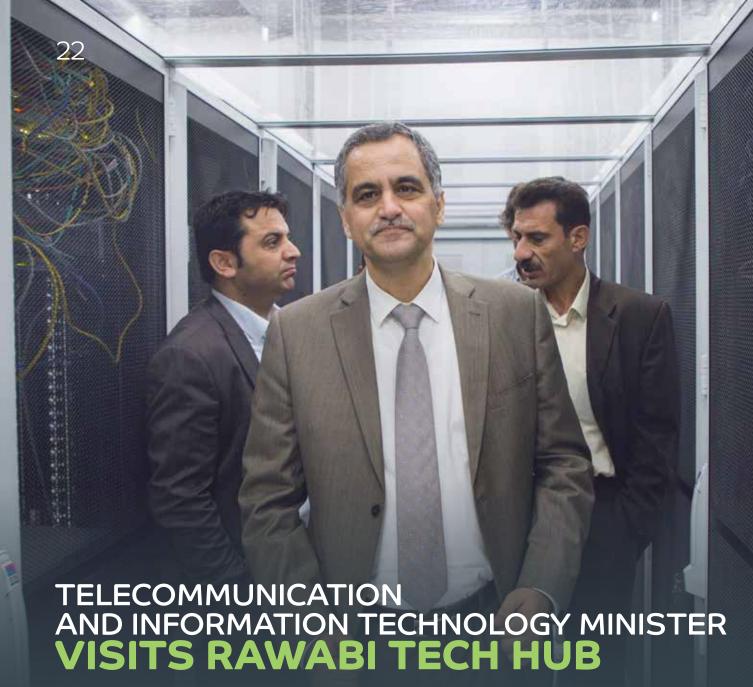
our resilient people. The very act of constructing this city is a sign of our resilience, of our steadfastness on this land in the face of the ongoing occupation."

He went on to state, "The young people of Palestine have played a very important role in the growth of this new city. It also represents the value of cooperation between the public and private sector in the building of the Palestinian state."

Hab Al-Reeh was welcomed at Rawabi by Bashar Masri, who commented on how much the city's employees and administrators valued visits from government officials such as Hab Al-Reeh. "Your visit confirms your support for our efforts. When we face challenges, we know our government is ready to do its part to help us overcome any obstacle we may face. Knowing we have your moral support is of critical importance to us."







Minister of Telecommunication and Information Technology Dr. Allam Mousa recently paid a visit to Rawabi's Information Technology Center to explore the new hub's plans for sustainable growth in the Palestinian ICT sector. The Minister praised the advanced technological infrastructure, particularly the new Datacenter. Located in the heart of Q Center, the Rawabi Tech Hub and Datacenter are well-positioned to serve the needs of the growing Palestinian ICT sector as well as local and international investors.

Dr. Mousa also praised the tech hub for its role in branding Palestine as an up and coming destination for the international ICT investment community, and noted the importance of collaboration between the public and private sectors in Palestine to promote industry growth.

The Minister met with Rawabi founder Bashar Masri during his visit. The discussions centered on the potential for the Rawabi Tech Hub to act as an employment generator and to contribute in significant ways to the Palestinian national economy, both of which were key components of the overarching vision of Rawabi.

Dr. Mousa observed after his tour, "The Rawabi Tech Hub, as it expands it connections to the international community, will reflect positively on Palestine and on our IT sector specifically as one well-equipped to compete on the global stage."

The Datacenter was built to international standards and provides a safe and secure repository for vast amounts of digital information for companies based at the Tech Hub. Currently, the Datacenter is equipped to handle the data storage needs of 100 companies and has plans to expand its capacity to serve as virtual host for more than 500 companies in the future.

Rawabi has actively promoted public-private partnerships since its inception in 2008. Today, active collaboration between the public sector and the private sector of the Palestinian ICT industry continues to grow at Rawabi as the city builds a business-enabling infrastructure capable of supporting industry needs for the coming decades.



ASAL TECHNOLOGIES OFFERS KEY EMPLOYEES STOCK OWNERSHIP PLAN





In recognition of outstanding service and dedication, ASAL Technologies rewards 15 key employees with stock ownership plans

become partners in the production

to transition from an employee to

Mohammad Al-Bata, another

company owner.

process. It is a career-changing event

of this group and a partner in ASAL, it is a privilege for me to have ASAL employees become shareholders of this company. It's an experience I hope to replicate at other companies within the Massar Group soon. I hope

other Palestinian businesses will follow

our lead."

SanDisk.

Murad Tahboub, Managing Director of ASAL Technologies announced that ASAL expanded its executive compensation program to include stock ownership recently, in its efforts to recognize and retain top talent in the technology sector and to incentivize employees at all levels with opportunities for advancement.

shareholder/employee of ASAL Technologies, says, "Our trust in the Company has greatly increased, because offering us share ownership allows us to invest in our own future. It's a highly motivating idea which will bring even more creative people to work here."

ASAL Technologies, based in Q Center, is one of the largest R&D enterprises in Palestine. It's also a leading IT service and outsourcing provider in the MENA region, employing more than 200 software engineers. ASAL Technologies provides integrated software service solutions to its clients all over the world including Microsoft, Mellanox Technologies, Nuvoton and

Mohammad Nazal, an employee and shareholder of ASAL Technologies, said "Being recognized for our hard work by ASAL's management encourages us to work even harder for the company. As owners, the future of the company belongs to us as well now."

Chairman of Massar International Group, Bashar Masri, expressed pride at the expansion of ASAL Technologies share ownership to employees. He stated, "As Chairman

With an ESOP plan, employees



The advancement of societies in the era of "digital economy" is mainly based on the technological development and infrastructure that is capable of meeting the requirements for the success of this economy.

Rawabi Tech Hub is designed to provide Palestinian start-ups and entrepreneurs with a rich, business-enabling work environment. Shared space and work clusters are growing trends in the tech industry. These hubs spark creativity and encourage collaboration. As new ideas are born, the right sort of nurturing environment is needed to bring these ideas to fruition.

The Rawabi Tech Hub contains several separate components, one of which is the CONNECT collaborative workspace for coders, developers and entrepreneurs. In this supportive incubator featuring private and shared offices fully equipped with state-of-the-art infrastructure, Palestine's next generation of ICT professionals are working on exciting new ideas for innovative technology solutions. The goal is to bring these ideas to a point where they become attractive to local and international investors.

CONNECT offers an advanced ICT infrastructure, common and private work spaces, flexible leasing options, virtual office capability and workshops in organizational management and communications techniques.



CONNECT offices offer every conceivable advantage to start-ups and professionals, including high-speed internet connections, comfortable and well-furnished offices and common areas, meeting and conference rooms, office productivity equipment, telephone and reception services.

Located right in the heart of Q Center, CONNECT allows its residents all the advantages of proximity to Rawabi's central commercial district, including networking opportunities and easy daily access to shopping and dining outlets.

Web Teb is an exciting new Palestinian start-up enterprise which recently moved its offices to CONNECT. Web Teb employee Amr Sharif says: "CONNECT allows your dream to grow into a structured idea. We found so many like-minded entrepreneurs in this space; the collaborative environment really catalyzed our energy and productivity through active knowledge exchange."



The Rawabi Tech Hub supports entrepreneurship and capacitybuilding among Palestinian businesses and new graduates from technology fields.

The Tech Hub at Rawabi City hosted an exciting competition among Palestinian start-ups in the technology sector with support from Slush, the largest technology conference in Europe. The objective was to field viable Palestinian companies to participate in the Slush finals, slated to be held in Helsinki, Finland under the auspices of the Finnish Ministry of Foreign Affairs.

Fifteen emerging local companies presented their projects to representatives from the conference and a committee of Palestinian investors providing support for the event. Of the 15 competitors, three made it to the final round. These three companies will travel all expenses paid

to Helsinki to participate in the Slush GIA Business Accelerator Conference 2017.

Representative of the Higher Council for Innovation and Excellence Dr. Ahmad Abu Haniyya said: "The event is of utmost importance because it builds bridges of investment in technology between Palestine, Europe, and the world; it highlights the creativity and innovation which are so abundant in Palestine".





FRENCH CAFÉ "SIROTER" EST ARRIVÉ! AT Q CENTER

Restaurants are important anchors to any central business district; providing jobs and helping to create the desired relaxed ambiance needed for the shopping and dining experiences."

With a relaxed, classically French design, the opening of Siroter Café has added a decidedly international flair to the lineup of restaurants available at Q Center. With indoor and outdoor seating area, guests enjoy a variety of French delights, including croissants, crepes and toasted sandwiches, paired with exquisite offerings of coffee and tea.

Siroter (which means "to sip" in French) is an excellent example of the success of small entrepreneurial undertakings at Q Center, where management strives to find the ideal location for each establishment. The end result is an appealing blend of shops and restaurants providing endless opportunities for relaxation and entertainment meeting a wide range of tastes.

STUDENTS FROM U.S. UNIVERSITIES SUPPORT "MASSARAK" PROGRAM THROUGH SELLING THE "MAQLOUBEH" DISH TO THEIR COLLEAGUES AFTER THEIR RETURN FROM PALESTINE

After the visit of a group of students from a number of prominent U.S. universities; North Eastern, Boston and Massachusetts to Rawabi where they got emerged in the authentic Palestinian life for few months, they returned to their country influenced more than ever by the concept of Rawabi City and wanting to support the institution that sponsors the training program "MASSARAK" which is dedicated to university students and graduates. Marie Schulte-Bockum, owner of a small initiative called "The Good Cause Kitchen", cooked "maqloubeh"-an authentic Palestinian dish she has learned to cook during her stay in the city- and sold it to her fellow students. She then sent the earned money from the mentioned project to support "MASSARAK" program.

Marie said: "I believe in Rawabi and its program, thus I affirm my full support to it, for I learnt that unemployment in Palestine still forms the key challenge that faces fresh graduates; this is why I want to support "MASSARAK" program, thus try to contribute in solving this problem."





Rawabi's Q Center is a shopping destination unparalleled in Palestine, offering local customers an experience they previously travelled abroad to enjoy. With the holiday shopping season upon us, the launch of this swanky new lineup of shops is perfectly timed.

"Mango": opened its first Palestine flagship store at Rawabi featuring high quality men's, women's and children's wear. This well-known clothing brand is headquartered in Barcelona, Spain, offering contemporary sportswear as well as formal dress wear for the entire family.

"Gant": offers elegantly styled sportswear for men, women and children. Originally manufactured in the US, the company is now headquartered in Stockholm, Sweden.

"Swarovski": is an Austrian manufacturer of high-quality crystal jewelry and fine home accessories and ornaments.

"Boss": offers a distinguished collection of men's fashion, footwear and accessories suitable for business wear and apparel for special occasions. The store offers multiple Italian brands; all Boss products including Boss Hugo, Boss Black, Boss Orange, as well as Versace, Canali, Trussardi, and Emporio Armani.

"Ziyya":offers high-quality sunglasses to suit every taste. The store features twelve brands including Ray Ban, Dior, Fendi and other international lines.



Q CENTER ... **TAKE YOUR ENTERPRISE** TO THE FUTURE

With the establishment and launching of Rawabi's shopping center "Q Center", Investors are seeking opportunities to become part of this unique gathering of entrepreneurs in Palestine.









What are the key investment areas at Rawabi's "Q Center"?

There are unlimited investment opportunities, only a few can be mentioned, such as: offices, companies and institutions; various stores with different spaces (ranging from 50m2 to 2500m2); as well as restaurants, sports and entertainment facilities such as gym club and an indoor swimming pool; and hotels that have modern and luxurious designs which might meet the investors' tastes. Q Center's future includes five star hotels, a cultural center and Movie Theater. A contract with "Taj Cinemas" has been signed for this purpose. This should serve to assist investors, particularly the youth, to think of the appropriate projects with the opening of the cinema. Moreover, a "hypermarket" with an area exceeding 2000m2, as well as additional indoor stores will be opened.

Unique Services for Lessees and Investors at Q Center

Any investor or lessee at Q Center will be part of the first comprehensive and specialized Tech Hub in Palestine with an exceptional infrastructure including a Datacenter developed in accordance with the highest international standards and will offer a package of services unavailable at other commercial centers in Palestine. Other services include indoor parking lots that accommodates hundreds of staff and visitors' cars to the shopping center, central safety and security systems, Backup systems and electric generators that guarantee continued power provision, as well as the continued cleaning and maintenance services of the public facilities. Q Center's comprehensive management guarantees quality control over services, and enables investors to benefit from the marketing, advertisement and campaigns that are created for Q Center.

Special Encouragement for Youth Enterprises

The innovation and co-working space "CONNECT" provides the youth with the opportunity to launch their ideas and small enterprises. They also have the opportunity to present their ideas to the investment fund "Bader (www.bader.ps)", which supports investing in pioneering ideas and launch them through the "CONNECT" platform and Q Center, should they need support to transform their ideas into actual investments. This comprises a unique opportunity for startups and pioneering youth ideas.

Private Work and Interim Projects

Finding a small office space to finalize some private work or to work on interim fixed term projects has always been an actual obstacle many Palestinian enterprises and entrepreneurs face. Therefore, Q Center at Rawabi has allocated small and unique spaces to be presented for startups and young entrepreneurs, or individuals who need small office space to do their work. For example, lawyers, marketing companies, consulting firms, etc... may rent offices close to the enterprises and startups that might provide them with the needed support and services. We seek to provide a complementary world of services and businesses that is created to align with everything the Palestinian society needs. Hence, there are many longterm and short-term leasing options, as there is also the opportunity to rent offices for an interim period in return for a monthly rent.











PARTNERS IN SOCIAL RESPONSIBILITY

Education, Children's Programs, Volunteerism and Civil Society

Rawabi, since its inception, seeks to build bridges of cooperation between different segments of society, recognizing the enormous value of these cooperative ventures in creating social harmony and aiding the less fortunate. Rawabi's focus areas include education, entrepreneurship, workforce capacity building, assistance for citizens with special needs and outreach to marginalized populations in Area C.



Playgrounds at Rawabi City ... Hosting Children with Life-Threatening Illnesses

Playgrounds at Rawabi City ... Hosting Children with Life-Threatening Illnesses Although childhood should be a carefree time, some children are forced to shoulder the burden of early childhood disease. Rawabi's children's entertainment facilities, some of Palestine's finest, were opened recently to host to groups of children being treated for cancer and other ailments. The city's policy is to offer access to its entertainment for sick children always, regardless of city residency status.

200 Children Hosted at Rawabi Fun Factory and Water Slide

The city recently received a wonderful video message from a young girl named Roleen requesting that she and her friends at the Farah ("Joy") Society for

children suffering from long-term illness be allowed to visit Rawabi's Fun Factory and Water Slide. Rawabi founder Bashar Masri personally answered the request, welcoming Roleen and 200 guests for an entire day of fun at Rawabi overseen by volunteers and the Rawabi staff.

Bringing Joy to Young Cancer Patients at the Mohammad Assaf Concert

The Mohammad Assaf concert at Rawabi was a special time for 6 children from Salametcom, an organization caring for kids diagnosed with cancer. At the request of Rawabi, the Palestinian Arab Idol superstar met with these children prior to his concert at the Rawabi Amphitheater, where they took pictures and spent an exciting half hour as the guests of Assaf backstage. The

smiles of the children and the joy in their hearts were truly the stars of the evening.

Knowledge-Sharing Paves the Path to Success and Wellbeing

"The City of Rawabi frequently hosts informational seminars open to the public on a range of topics including technology, nutrition, social media, gender issues, project management and scientific advances, with the intent to build awareness and spark inspiration and creativity."

As a public service, these workshops are provided free of charge to the community. The series topics are wide-ranging and often feature local speakers whose field of expertise is beneficial to participants.

Sheikh Hatem Al-Bakri Addresses Role of Youth in Civil Society Building

President of the Sharia Appellate Court and chairman of the Islamic Charitable Society, Sheikh Hatem Al-Bakri, moderated a discussion session in Rawabi's Q Center Community Hall entitled "The Role of Youth in Society Building". Al Bakri shared with guests his experience at the Ibrahimi Mosque and as a member of the High Sharia Court. During his remarks, he highlighted the necessary role youth must play as active participants in building a strong civil society infrastructure, and how involvement in community helps attain life goals.

Al Bakri drew upon the example of Rawabi as a city built entirely with Palestinian hands; proving that building a nation is within reach. He expressed his hope that Rawabi serve as a model for similar cities to be built in Palestine.

Describing Rawabi as "a Palestinian achievement", Al Bakri stated: "Arab people spend large sums on travel for relaxation and serenity; while Rawabi provides Palestinians with a destination serving the same purposes here at home."



Female Palestinian Entrepreneurs Present their Success Stories

Rawabi's Q Center Community Hall also hosted two seminars presented by three female Palestinian entrepreneurs. The theme of women's empowerment drew many attendees to both sessions.

"Injazek: Motivational Success Stories for Youth

Entrepreneur Ghada Abu Ta'a

moderated the seminar entitled Injazek, whose message for young women is to initiate and follow through on your dreams without fear of failure. Ms. Abu Ta'a and her colleague Samiha Siaj presented several fascinating success stories to inspire girls to conquer their inhibitions and move through life with courage and ambition.

"Dawsat" for Integrated Healthy Eating "Dawsat' Global Group, led by Ms. Mayse Watad, sponsored a wellness information session on the health benefits of preparation of food at home. Ms. Watad shared the success of several women who lost weight and improved their health following home recipes cooked from scratch.





Dr. Nasser Al-Kidwa, Chairman of the Yasser Arafat Foundation. Fatah Central Committee member and former Palestinian Minister of Foreign Affairs, and Akram Haniveh. Advisor to President Mahmoud Abbas and Editor-in-Chief of Al-Ayyam paid a visit to the city of Rawabi and expressed pride at its rapid growth and robust infrastructure. Dr. Al-Kidwa commented, "Rawabi is an integral part of the Palestinian national movement. The precision and efficiency with which it was built demonstrates our innate capacity to build a nation from the ground up."

Rawabi founder Bashar Masri escorted the former minister around the city, briefing Dr. Al-Kidwa on the many facets of the city's technical infrastructure and the resident-oriented design of its neighborhoods and commercial district. Masri expressed his hope that Rawabi would serve as a model for future cities in Palestine, and welcomed the collaboration of the Palestinian public sector on new city projects.

Haniyeh commented, "The city of Rawabi is a model

we must duplicate all over Palestine to preserve our land from the assault of Israeli settlement expansion and land confiscation."

Dr. Al-Kidwa further noted that Masri's efforts at Rawabi created "facts on the ground" instrumental to the Palestinian people's long-standing resistance to the Israeli occupation. Rawabi's existence thwarts Israeli settlement activity in the area, and more such developments were needed to hold back the tide of Israeli expansion.

زوّار روابي Rawabi Visitors

















- Dr. Aydar Aganin, Representative of the Russian Federation to the Palestinian National Authority
- 2. Talab El-Sana, Former Arab Member of the Knesset
- 3. Delegation from Temple Beth Elohim, Massachusetts USA
- 4. Robert J. Deutsch, Deutsch & Gottschalk, PA Attorneys at Law USA
- 5. MBA Students from INSEAD France
- 6. Students from Palestine Polytechnic University (PPU)
- 7. Architects UK

- د. حيدر أغانين، ممثل روسيا الاتحادية لدى السلطة الوطنية الفلسطينية
 - طلب الصانع، عضو عربي سابق في الكنيست
- وفد من معبد بيت إلوهيم، ماساتشوستس الولايات المتحدة الأمريكية
- روبرت دوتش، دوتش وغوتشالك بي إيه محاميون قانونيون الولايات المتحدة الأمريكية
 - طلاب ماجستير إدارة الأعمال، جامعة إنسيد فرنسا
 - طلاب من جامعة بوليتكنك فلسطين
 - مهندسون معماريون المملكة المتحدة

Rawabi Visitors



















- 8. Roxanne Alozie, Director, Development Outcomes, OIPC, Fardeen Chowdhury, International Economist, and Andrea Orr, Public Relations Specialist, Overseas Private Investment Group (OPIC) - USA
- 9. Senior Journalists from Australia and New Zealand
- 10. German Journalists, The Federal Agency for Civic Education
- 11. Herve Hocquard and Dr. Maha Samman, The Urban Projects Finance Initiative (UPFI)
- 12. International Students from Zajel Youth Exchange Program

- روكسان ألوزي، مديرة نتائج التنمية أويبك، فاردين شودهري، خبير اقتصادي دولي، أندريا أور، أخصائية العلاقات العامة، شركة الاستثمار الخاص الخارجي "أوبيك" -الولايات المتحدة الأمريكية
 - وفد من كبار الصحفيين الأستراليين والنيوزيلانديين
 - 10. مجموعة من الصحفيين الألمان، الوكالة الاتحادية للتربية المدنية
 - 1. هيرفي هوكارد والدكتورة مها السمان، مبادرة تمويل المشاريع الحضرية
 - 12. طلاب دوليون من برنامج زاجل لتبادل الشباب

زوار **روابــي**













- 13. Students from Palestine Polytechnic University (PPU)
- 14. Students from Palestine Technical University
- 15. Students from Various Universities India
- 16. Managers and Employees of Unipal General Trading Company
- 17. Tom Valentine, VP International Group YMCA, Cathy Allin, Board Member, David Byrd, President & CEO, John Mikos, VP Operations, YMCA - Kansas City, and Amjad Attary, General Director, YMCA - Ramallah
- 18. Lieutenant General Frederick "Rudy" Rudesheim, U.S. Security Coordinator for Israel and the Palestinian Authority, and James Turner, Economic Counselor, U.S. Department of State

- 1. طلاب من جامعة بوليتكنك فلسطين
- 14. طلاب من جامعة فلسطين التقنية رام الله
 - 15. طلاب من جامعات مختلفة الهند
- 1. مدراء وموظفون من شركة "يونيبال" للتجارة العامة
- 17. توم فالنتن، نائب الرئيس للمجموعة العالمية، جمعية الشبان المسيحين، كاثي أين، عضو مجلس الإدارة، ديفيد بيرد، الرئيس والمدير التنفيذي، وجون ميكوس، نائب الرئيس للعمليات، جمعية الشبان المسيحيين لمدينة كانساس، وأمجد عطاري، مدير عام جمعية الشبان المسيحيين - رام الله
 - الفريق فريدريك "رودي" رودشيم، منسق الأمن الأمريكي لإسرائيل والسلطة الفلسطينية، وجيمس تيرنر، المستشار الاقتصادي – وزارة الخارجية الأمريكية

Rawabi Visitors

















- 19. Bruno Juet, Senior Banker, French Development Agency (AFD)
- 20. Students from The Florence Melton School USA
- 21. Architects Austria
- 22. Peter Nicholas, Director, Eleanor Nettleship, Associate, Social Finance UK, and Jalil Hazboun, Senior Advisor, Finance for Jobs Project
- 23. Members of Several Student Unions Australia
- 24. Professors and Academics from Several Universities, Academic Exchange
- Rep. Jan Schakowsky IL, Rep. Ann Kuster NH, and Rep. Julia Brownley -CA, U.S. Congress - USA

- . برونو جويت، مسوَّول مصرفي، الوكالة الفرنسية للتنمية
- طلاب من معهد فلورنس ميلتون الولايات المتحدة الأمريكية
 - 21. مهندسون معماريون النمسا
- . بيتر نيكولاس، مدير، إلينور نيتلشيب، مساعد، التمويل الاجتماعي المملكة المتحدة، وجليل حزبون، مسؤول استشاري، مشروع التمويل من أجل التوظيف
 - . 2. أعضاء لعدد من اتحادات الطلبة في الجامعات الأستراليّة
 - أساتذة وأكاديميون من جامعات مختلفة، برنامج التبادل الأكاديمي
- 25. النائب جان شاكوسكي إلينوي، النائب آن كستر نيوهامشير، والنائب جوليا براونلي -كاليفورنيا، مجلس الشيوخ الأمريكي













- 26. Neal Keny-Guyer, CEO, and Andy Dwonch, Mission Director, Mercy Corps USA
- 27. Bishop Sally Dyck and Rabbi Yehiel E. Poupko USA
- 28. Jean-Daniel Ruch, Swiss Ambassador, Emilie Sarah Roulet, Political Attachée, and Sabrina Dumani, President, Nomads Foundation Switzerland
- 29. Religious Leaders from The Kitchen USA
- 30. Students from Arizona State University USA

- نيل كيني-غوير، الرئيس التنفيذي، وأندي دونش، مدير البعثة، ميرسي كورز الولايات
 - المطران سالي دايك، والحاخام يهيل بوكبو الولايات المتحدة الأمريكية
- جان-دانيل روخ، السفير السويسري، إميلي ساره روليت، الملحق السياسي، وسابرينا دوماني، رئيسة مؤسسة نومادز سويسرا رجال ونساء دين من "ذا كيتشن" الولايات المتحدة الأمريكية
 - - طلاب من جامعة ولاية أريزونا الولايات المتحدة الأمريكية













- 31. Delegation of Women, Beit Al-Liqa'
- 32. Professors and Academics from Several Universities, Academic Exchange
- 33. Delegation from CFI, Welsh Conservatives UK
- 34. Julian Thöni, Swiss Representative to the Palestinian Authority
- 35. School Teachers from Virginia USA
- 36. J.R. Atkins, Consultant, Something Different Companies USA

- 31. وقد سيدات من مؤسسة بيت اللقاء
- 32. أساتذة وأكاديميون من جامعات مختلفة، برنامج التبادل الأكاديمي
 - 33. وفد من "سي إف آي" محافظين ويلزيين المملكة المتحدة
 - ... جوليان توني، الممثل السويسري للسلطة الفلسطينية
 - 35. أساتذة ومعلمون من ولاية فيرجينيا الولايات المتحدة الأمريكية
- 36. جي. آر. أتكنز، مستشار، شركات "شيء مختلف" الولايات المتحدة الأمريكية











- 37. Delegation from Our Generation Speaks (OGS) USA
- 38. Emma Harpin, Producer & Director UK
- 39. Group of Palestinian Photographers, Palestinian Forum for Photography and Exploration

- 37. وفد من مؤسسة جيلنا يتحدث "أو جي إس" الولايات المتحدة الأمريكية
 - 31. إيما هاربين، منتجة ومخرجة المملكة المتحدة
- 39. مجموعة المصورين الفلسطينيين، المنتدى الفلسطيني للتصوير والاستكشاف















- 40. Group of Tourists Nazareth
- 41. Students from University of California USA
- 42. Group of Business and Media Leaders Australia, US, and UK
- 43. Delegation of Representatives France
- ${\bf 44.} \quad {\bf Students} \ {\bf from} \ {\bf Various} \ {\bf Universities} \ {\bf -UK}$
- 45. Frances and Natalie Grunberg Canada

- 40. مجموعة سياح الناصرة
- 41. طلاب من جامعة كاليفورنيا الولايات المتحدة الأمريكية
- 42. مجموعة من قياديي الأعمال والإعلام أستراليا، الولايات المتحدة الأمريكية، والمملكة المتحدة
 - ممثلي مؤسسات ومحافظات مختلفة فرنسا
 - . طلاب من جامعات مختلفة الملكة المتحدة
 - 45. فرانسيس وناتالي غرنبيرغ كندا













- 46. ICT Students from Arab American University of Jenin (AAUJ)
- 47. Dr. Riad Ameen, Al Quds University
- 48. Stephan Ouaknine, Canadian Businessman
- 49. Professors and Academics from Several Universities, Academic Exchange
- 50. Shep Harris, Mayor of City of Golden Valley USA

- 46. طلاب كلية تكنولوجيا المعلومات من الجامعة العربية الأمريكية جنين
 - 47. د. رياض أمين، جامعة القدس
 - 48. ستيفان أواكنين، رجل أعمال كندا
 - أساتذة وأكاديميون من جامعات مختلفة، برنامج التبادل الأكاديمي
 - 50. شيب هاريس، عمدة مدينة جولدن فالي الولايات المتحدة الأمريكية











- 51. Group from Bright Stars of Bethlehem USA
- 52. Journalists and Media Representatives Australia
- 53. Sami Saadeh, Industrial Design Engineer, and Aya Abu Hamdieh, Assistant
- 54. Professionals from World Affairs Council USA
- 55. Gerhard Dekker, Head of Research and Statistics, Municipality of Almere, Khalid Rajab, Local Government and Planning Expert, and Nasser Sheikh Ali, Resident Programme Manager, VNG International

- 5. وفد من مؤسسة نجوم بيت لحم اللامعة الولايات المتحدة الأمريكية
 - 5. صحفيون وممثلو وسائل إعلام أستراليا
- 53. سامي سعادة، مهندس تصميم صناعي، وآية أبو حمدية، مساعدة
 - 5. قادة من مجلس الشؤون العالمية الولايات المتحدة الأمريكية
- .55 جيرهارد ديكر، رئيس الأبحاث والإحصاء في بلدية آليره هولندا، خالد رجب، خبير الحكم الملي والتخطيط، وناصر الشيخ علي، مدير البرامج، وكالة التعاون الدولي لاتحاد البلديات الهولندي "في إن جي" انترناشونال









- 56. Delegation from J Street USA
- 57. Dr. Grace Khoury, Dean Faculty of Business and Economics, and Dr. Suhail Sultan, Master Program Director MBA, BirZeit University
- 58. Rabbis of Various Temples and Congregations USA

- 56. وفد من مؤسسة "جي ستريت" الولايات المتحدة الأمريكية
- د. غريس خوري، عميد كلية التجارة والاقتصاد، ود. سهيل سلطان، مدير برنامج ماجستير إدارة الأعمال، جامعة بيرزيت
 - 58. حاخامات ممثلين عن مجتمعات محلية الولايات المتحدة الأمريكية















- 59. Delegation from Rodef Shalom Congregation USA
- 60. Hani Boullata, Senior Program Officer, Water and Sanitation, French Development Agency (AFD)
- 61. Group from Union of Jewish Students UK
- 62. Manon Slome, Chief Curator, No Longer Empty Museum USA
- 63. Delegation of Business Leaders, Investors, and Academics USA and Canada

- ا. وفد من مجمع رودف شالوم الولايات المتحدة الأمريكية
- . هاني بولاتا، مسؤول برامج، قطاع المياه والصرف الصحي، الوكالة الفرنسية للتنمية
 - 61. مجموعة من اتحاد الطلاب اليهود المملكة المتحدة
 - 6. مانون سلوم، رئيسة متحف "نو لونغر إمبتي" الولايات المتحدة الأمريكية
 - وفد من قادة أعمال ومستثمرين وأكاديميين الولايات المتحدة الأمريكية وكندا











- 64. Federica Sasso, Italian Journalist
- 65. Dr. Nasser Qatami, Palestinian Prime Minister's Advisor for the Arab and Islamic Fund Affairs
- 66. Students from University of California, Olive Tree Initiative USA
- 67. Dennis Ross, Director of Policy Planning in the State Department under President George H. W. Bush, Major General Jibril Rajoub, Chairman of the Palestinian Football Association and Chairman of the Palestinian Olympic Committee, and others - USA
- 68. Delegation from Evangelical People's Party Switzerland

- 64. فيدريكا ساسو، صحفية إيطالية
- . د. ناصر قطامي، مستشار رئيس الوزراء الفلسطيني لشؤون الصناديق العربية والإسلامية
- 6. طلاب من جامعة كاليفورنيا، مبادرة شجرة الزيتون الولايات المتحدة الأمريكية
- ا. دنيس روس، مدير تخطيط السياسات في وزارة الخارجية في عهد الرئيس الأمريكي جورج بوش، واللواء جبريل الرجوب، رئيس اتحاد كرة القدم الفلسطيني ورئيس اللجنة الأولمبية الفلسطينية، وأخرون الولايات المتحدة الأمريكية
 - وفد من حزب الشعب الإنجيلي سويسرا













- 69. Delegation from Palestinian Ministry of Local Government
- 70. Group of Women Entrepreneurs Palestine and Lithuania
- 71. Radi Hamudeh, Administrator Director General, BMCE Bank International, and family Morocco
- 72. Delegation from Israel Policy Forum (IPF) USA
- 73. Delegation from Jordanian House of Representatives, and Khalid Al-Shawabkah, Jordanian Ambassador in Palestine
- 74. Hollywood Entertainment Industry Leaders USA

- 69. وفد من وزارة الحكم المحلي الفلسطينية
- .70 وفد من رياديات الأعمال فلسطين وليتوانيا
- 7. راضي حمودة، مدير عام الإدارة في البنك المغربي للتجارة الخارجية، وعائلته المغرب
 - 72. وفد من منتدى السياسات الإسرائيلية الولايات المتحدة الأمريكية
 - 7. وقد من مجلس النواب الأردني، وخالد الشوابكة، السفير الأردني في فلسطين
 - 7. وفد من قادة قطاع الترفيه في هوليوود الولايات المتحدة الأمريكية





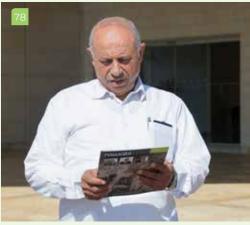








- 75. Chris DeNoia, Startup Advisor and Co-Founder of JetBridge USA
- 76. Delegation from Evangelical Lutheran Church of America USA
- 77. Dr. Ali Shaath, CEO of the Palestinian Industrial Estate and Free Zone Authority (PIEFZA), and a Delegation of Businessmen Russia
- كريس دينويا، مستشار للشركات الناشئة وشريك مؤسس لشركة "جت بريدج" الولايات المتحدة الأمريكية
 - وفد من الكنيسة الإنجيلية اللوثرية الأمريكية الولايات المتحدة الأمريكية
 - د. علي شُعْت، الرئيس التنفيذي للهيئة العامة الفلسطينية للمدن الصناعية والمناطق الصناعية الحرة، ووفد من رجال الأعمال – روسيا

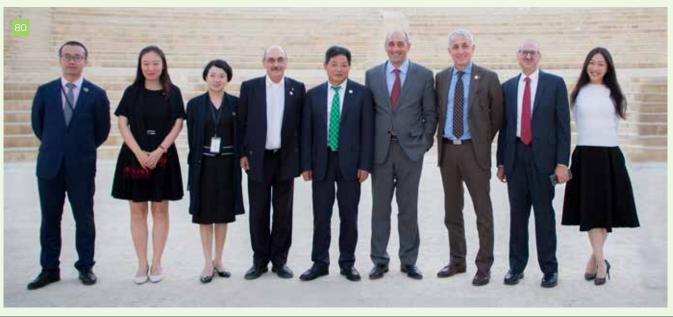














- 78. Ghaleb Majadele, Former Arab Member of the Knesset (Labor)
- 79. Palestine Riders Palestine and Jordan
- 80. Jean-Guy Carrier, Executive Chairman, and Members of Silk Road Chamber of International Commerce (SRCIC)
- 81. Students from University of California, Irvin (UCI) and University of Glasgow Olive Tree Initiative USA and UK
- 82. Students from University of California, Santa Barbara (UCSB) USA
- 83. Deval Patrick, Former Governor of Massachusetts USA

- . غالب مجادلة، عضو عربي سابق في الكنيست عن حزب العمل
 - 79. فلسطين رايدرز فلسطين والأردن
- 80. جان-غي كارييه، الرئيس التنفيذي، وأعضاء غرفة تجارة طريق الحرير الدولية
- طلاب من جامعة كاليفورنيا، إيرفن، وجامعة غلاسغو مبادرة شجرة الزيتون -الولايات المتحدة الأمريكية والمملكة المتحدة
 - 82. طلاب من جامعة كاليفورنيا، سانتا باربرا الولايات المتحدة الأمريكية
- 8. ديفال باتريك، الحاكم السابق لولاية ماساتشوستس الولايات المتحدة الأمريكية











- 84. Stefan Hantel (DJ Shantel) Germany
- 85. Martin Weiss, Austrian Ambassador, and Guenther Schabhuettl, Commercial Counsellor
- 86. Delegation from United Methodist Church USA
- 87. Group of Japanese Tourists

- 84. ستيفان هانتيل "دي جي شانتيل" ألمانيا
- عارتن ويس، السفير النمساوي، وغونتر شابهوتل، المستشار التجاري
 - 86. وفد من الكنيسة الميثودية المتحدة الولايات المتحدة الأمريكية
 - . مجموعة سياح يابانيين











- 88. Students from the Urban Studies and Spatial Practices Program at Al-Quds Bard College of Arts and Sciences
- 89. Christy Jackowitz, Senior Associate Dean, and Cathleen Coyle, Assistant Dean, Harvard Kennedy School of Government - USA
- 90. Brigitte Mestre, Cultural Attaché, and Jean-Luc Lavaud, Head of Cooperation, The French Institute of Jerusalem
- 91. Group of Canadian Businessmen and CEOs
- 92. Group of CEOs from U.S. Chamber of Commerce USA

- طلاب من برنامج الدراسات الحضرية والمارسات المكانية في كلية القدس بارد للآداب والعلوم
 - ا. كريستي جاكويتز، عميد مساعد أول، وكاثلين كويل، عميد مساعد، كلية كينيدي في جامعة هارفارد - الولايات المتحدة الأمريكية
 - .90 بريجيت ميستر، الملحق الثقافي، وجان-لوك الأفود، رئيس التعاون، المعهد الفرنسي في القدس
 - مجموعة من رجال الأعمال والمدراء التنفيذيين الكنديين
 - 9. مدراء تنفينيون من غرفة التجارة الأمريكية الولايات المتحدة الأمريكية













- 93. Students from the Public Interest Fellowship Programme USA
- 94. Students from Bethlehem University
- Afif Abu Rish, Sales Manager of Middle East & Asia, ELE
- 96. Thomas Plötzeneder and Christian Gehrer, Managing Partners, Gehrer Plötzeneder DDWS - Austria

- طلاب من برنامج زمالة المصلحة العامة الولايات المتحدة الأمريكية
 - .94
- عفيف أبو ريش، مدير مبيعات الشرق الأوسط وآسيا، "إي إل إي" الدولية المملكة المتحدة .95
- توماس بلوتزيندر وكريستيان جيرر، شركاء إداريين، "جيرر بلوتزيندر دي دي دبليو إس" النمسا



زوّار **روابي** Rawabi Visitors











- 97. Delegation of U.S. Muslim Leaders
- 98. Journalists from The European Leadership Network Germany
- 99. Delegation from Women's Health Center Nazareth
- 100. Delegation from the Chicago Council on Global Affairs USA
- 101. Natural Sciences and Geography Students, Birzeit University

- 97. وفد من القادة المسلمين الأمريكيين
- 98. صحفيون من شبكة القيادة الأوروبية ألمانيا
 - 99. وفد من مركز صحة المرأة الناصرة
- 100. وفد من مجلس شيكاغو للشؤون العالمية الولايات المتحدة الأمريكية
 - 101. طلاب كلية العلوم الطبيعية والجغرافيا، جامعة بيرزيت